Navajo Tribal Utility Authority An Enterprise of the Navajo Nation

2019 Progress Report



Utilities: Communications, Electric, Natural Gas, Renewable Energy, Water, and Wastewater

Region Served: Northern Arizona, Northwestern New Mexico and Southeastern Utah

> Service Area: 27,000 Square Miles

Greetings and Ya'aa'teeh,

The Navajo Tribal Utility Authority is ready for a new decade - having been on a path of progress since 1959 when NTUA was created by Navajo leaders who believed that a tribally owned entity would better meet the needs of the People. It's now 61 years later and we continue to work hard to uphold that belief. That's our goal as it is our mission each day of every year.

As we welcome 2020, I am proud to report that NTUA has achieved another productive year. This Progress Report will illustrate some of our major accomplishments, including the success of the Light Up Navajo Pilot Project, the expansion of the Kayenta Solar Project, the transition to export renewable energy generation, the growth of NTUA communications and Choice NTUA Wireless, and the approval to increase the NTUA debt ceiling limit.



Since my arrival on the Navajo Nation in 2008, my objectives have been

to improve and strengthen the operations of NTUA, and to seek and implement business opportunities, and to develop and nurture partnerships that uphold our mission.

As you will read in this Progress Report we did not deviate from that commitment in 2019. Instead, we enhanced and advanced. We have developed business projects that have brought community benefits and have kept our utility rates lower than surrounding communities.

We undertake and complete projects with a sincere pledge to provide, maintain, and extend multi-utility services to homes, businesses, and entities within our service territory. That pledge has not and will not change as we proceed into another year.

As a proud enterprise, we also work hard to be a financially viable, efficient, and progressive multi-utility operation that meets the basic utility needs of the customers we serve. We consider our accomplishments to be the Navajo Nation and the Navajo people's success.

With the help of a strong and dedicated workforce and the collaboration from tribal leaders and tribal communities, those objectives were again achieved in 2019. Thank you for reinforcing the message that we are all working on behalf of the entire Navajo Nation. You helped us help others.

Lastly, on behalf of our Management Board and employee workforce, we send you our best wishes and hope you have a safe, wonderful and prosperous New Year. I would like to personally add that I am truly grateful for the opportunity to serve the Great Navajo Nation. I am equally thankful for your support and encouragement.

Sincerely,

Wath W. Hance

Walter W. Haase, P.E. NTUA General Manager



he Navajo Tribal Utility Authority (NTUA) was created on January 22, 1959 by Navajo leaders to develop a multi-utility infrastructure on the Navajo Nation. Since then NTUA has grown into a self-sustaining, not-for-profit, tribally-owned enterprise, delivering communications, electricity, water, wastewater treatment services, natural gas, and solar/renewable energy generation throughout a 27,000 square mile service territory. In Navajo, the phrase "Niandeiilnish" means "We work for You". To uphold that principle, NTUA works for the Navajo People. That's been the commitment since 1959.

> *Vision* Enhancing our customers' lives through excellent utility services

NTUA

NTUA *Mission*

To provide safe, reliable, and affordable utility services that exceed our customers' expectations

Debt Ceiling Increase to Help Finance New Opportunities

NTUA received Navajo leadership approval to increase its debt ceiling limit, becoming the first tribal enterprise to gain the authority to borrow up to \$1.5 billion for various projects, including multi-utility infrastructure improvement.

With this legislation, NTUA did not ask the Navajo Nation for financial assistance, nor did it ask the Nation to co-sign on any loan. All NTUA requested is the ability to borrow.

The last time NTUA received approval for such an increase was in 2010, boosting its debt ceiling from \$200 million to \$500 million. Utilizing that amount for borrowing over the past 10 years, NTUA was able to secure financing for major projects such as the 550-mile fiber build, the Data Storage facility in Shiprock, the Window Rock Wastewater Treatment plant, the Rocky Mountain Power acquisition, and the Kayenta Solar Projects.

In the last decade, NTUA clearly demonstrated its ability to start and complete projects with fiscal transparency and responsibility. New development also created new jobs and boosted economic growth throughout the region.

NTUA evaluates all projects to ensure that any assets purchased or developed have a positive return. Financial institutions will not lend money to NTUA unless their strict guidelines and requirements are

met. Long-term, low-interest financing allows for long-term repayment while keeping utility rates low and reasonable.

With the newly increased debt ceiling, NTUA is focused on diversifying its revenue stream, which will safeguard continued utility operations in the long run. In 2020, NTUA will initiate plans for new water/wastewater treatment plant facilities, natural gas pipeline construction, renewable energy development, and communication business expansion like mobile phone, broadband, and internet services. NTUA is focused on diversifying its revenue stream, which will safeguard continued utility operations in the long run

NTUA Workforce Committed to Extending Utility Services

n 1960, NTUA had only 12 employees. Currently, there are more than 750 employees, representing mutli-utility field operations/maintenance, engineering, finance, food service, business, communications, and environmental compliance careers.



Kayenta Solar Expands to Become Largest Tribally-Owned Solar Generation Facility



As September 2019 ribbon-cutting event unveiled the second phase of the Kayenta Solar Project, further demonstrating NTUA's commitment to renewable energy development. NTUA and its wholly-owned subsidiary NTUA Generation Inc., expanded the Kayenta Solar Project to increase its generation and, in doing so, providing power for an estimated 36,000 homes served by NTUA.

With the opening of Kayenta II, the Kayenta Solar Project becomes the largest tribally owned solar generation facility in the United States, producing 55 megawatts of electricity.

"With Kayenta I, we wanted to prove that a large-scale solar facility could be built here on Navajo," NTUA General Manager Walter Haase said. "With Kayenta II, it was validation that we are, indeed, committed to new power generation, new jobs, and a new economy."

Combined, the construction of Kayenta I & Kayenta II employed 414 people who also received specialized training in solar construction. The workforce was 91 percent Navajo. In addition, the combined payroll direct to Navajo employees during construction was \$4.3 million. The combined construction generated \$2.2 million in construction taxes paid to the Navajo Nation.

In addition to jobs and revenue, the proceeds from the Kayenta Solar Project will be used to keep NTUA's electric rates low and pay for the electrification of Navajo homes—such as the Light Up Navajo program.

"Extending electricity to homes has always been our goal as well as our challenge," Haase said. "Kayenta II is the catalyst in that direction, helping us to improve the standard of living for many families."

The Kayenta Solar project was a platform for future ventures in which NTUA and the Salt River Project (SRP) will collaborate on the development of up to 500 megawatts of renewable energy projects on the Navajo Nation over the next 10 years. The SRP partnership comprised securing solar power purchase agreements and providing ongoing support to NTUA. The partnership also includes technical support in developing interconnection facilities for large-scale renewable development within the Navajo Nation, as well as providing procurement and financing expertise related to the development and ownership of such projects.

Newest Navajo Nation Renewable Energy Milestone Unfolds

n 2019,16 members of Utah Associated Municipal Power Systems (UAMPS) entered into a power purchase agreement (PPA) with Navajo Tribal Utility Authority Generation-Utah LLC, a subsidiary of NTUA.

This agreement is historic. It is the first time in Navajo history that an outside community is purchasing energy generated by a tribal enterprise on tribal land. It moves Navajo into the ownership realm of the export renewable energy industry. Through NTUA, the Navajo people are 51-percent owner.

The export power will come from the Red Mesa Tapaha Solar project, a 70-megawatt solar photovoltaic facility to be located on 700 acres near Red Mesa, Utah. Sixty-six (66) megawatts will be sold to UAMPS and the remaining power will be utilized for the benefit of Utah Navajo residents.

According to UAMPS, the Utah members elected to participate in the project because of NTUA's experience developing two utility scale solar projects within the last three years on the Navajo Nation. The PPA between NTUA Generation and UAMPS provides for the delivery of solar energy for 25 years once the project comes online in June 2022.

The financial returns from the Red Mesa Project are being used to keep NTUA's electric rates low and pay for the electrification of homes throughout the region.

NTUA partners with Public Power utilities to launch Light Up Navajo

n the spring of 2019, NTUA launched a new approach to extend electricity to regional homes. The pilot project was called Light Up Navajo and within seven weeks, 233 homes were energized for the very first time.

LIGHT UP NAVAJO II

During April to May, a

total of 138 electric crew volunteers from 28 communities of 13 states traveled to the Navajo Nation to work alongside NTUA linemen to bring power to families who have been waiting for many years. Overall, visiting crews donated 33 crew weeks of labor resulting in more than 10,000 man hours and 347 NTUA employees volunteered by donating over 1,200 hours of personal time.

Light Up Navajo was created from conversations between General Manager Haase and members of the American Public Power Association (APPA). In 2017, Haase was chairman of APPA and spoke at various events.

"Understanding that there were families living without basic access to electricity, these utility volunteers decided they were going help make a difference," NTUA General Manager Walter Haase said. "With the financial support of their communities, the burden of having no electricity was erased for 233 families."

During his speeches, he shared



NTUA's challenges of extending electricity to rural customers. Utility representatives and electric linemen were astonished to hear that thousands of families in the United States had been living without basic access electricity.

"APPA has a mutual aid program that sends electric crews to areas hit by natural disasters like hurricanes and tornados," Haase said. "It was suggested that the same model could be used to deploy crews to the Navajo Nation. Light Up Navajo was called the Mutual Aid without the Storm."

Since the Spring of 2019, Light Up Navajo families have been plugging in basic appliances, making coffee or toast at home for the first time ever. Children started the school year with the comfort of studying at home without kerosene lamps, candles, or flashlights. Families are enjoying the basic modern conveniences like heating, air conditioning, televisions, and refrigerated food.

"We prayed for electricity for so many years because life out here can be hard," said Phyllis Littlefoot, of Tonalea, Ariz., who waited 13 years for electricity. "Now that we have power, we can go fresh food shopping for a week at a time."

The success of the pilot project paved the path for Light Up Navajo II. The 2020 goal to connect 300 families, again with help from communities from

across the United States who will contribute 48 crews donating time and labor to the project.

"This project is a goodwill effort to bring reliable lighting and refrigeration to Navajo customers, and to make way for other services such as running water and cellular/internet communications," Haase said. "Overall, our goal with the pilot project was to inspire, and that inspiration led to nationwide participation."



"It became a meaningful, life changing project—not only for the families but for the visiting volunteers as well," he said. "Families witnessed that other parts of America do care and sent their teams to help us out."



NTUA receives additional funding to complete water infrastructure improvement for new water treatment facility

The proposed Lower Greasewood Water Treatment Plant project moved closer to completion after NTUA and the U.S. Department of Agriculture (USDA) finalized signatures in December 2019 for funding that will ensure the completion of



the project. When it's finished, the project will improve water quality and services for the Lower Greasewood region, including the Dilkon, Whitecone, Indian Wells, and Cornfields area.

The USDA is providing the funding through its Water and Waste Disposal Loan and Grant program. The funds can be used for drinking water, storm water drainage and waste disposal systems in rural communities with 10,000 or fewer residents.

The NTUA Lower Greasewood Project includes water supply, storage system, pumping system and piping and control valve facilities. Additional water supply is required which includes the drilling of a new well, construction of a water treatment plant, restoring the Lower Greasewood tank to service, and constructing a well house in Lower Greasewood

Overall water treatment facility is expected to cost \$14.1 million, including \$6,337,000 in grants from the USDA, \$1,500,000 in grants from the Environmental Protection Agency, and a NTUA contribution of \$6,263,000 (a \$4,383,000 USDA loan, a \$1,220,000 Sihasin loan, and \$660,000 to cover the remaining project cost).

This project is the result of NTUA being able to leverage funds to qualify for outside low-interest loans, which is why it was critically important to increase the NTUA debt ceiling limit. Without outside funding, this project would have been placed on hold for an undetermined amount of time. Construction on the project is expected to be completed by April 2021.

NTUA helps support the NN through paying Sales and Construction Taxes

s a not-for-profit tribal Aenterprise, NTUA strictly adheres to the Navajo Procurement/Purchasing Preference and submits tax payment to the Navajo Nation every quarter based on revenues generated for utility consumption. The taxes that NTUA pays cover the 6 percent Navajo Nation sales tax or the applicable Certified Chapter/Township tax rate. NTUA also pays the Navajo Nation 6 percent on any construction project and mandates that material and equipment be delivered to locations on Navajo so that the applicable sales tax is paid on that material and equipment. In support of Navajo Nation businesses, NTUA utility crews are encouraged to fuel up units at stations located on the Nation, resulting in \$300,000 to \$500,000 spent each month on fuel.





In the spring of 2019, NTUA finance, engineering, water, wastewater treatment, human resources, information technology, and executive management departments moved under one roof. Before the new building, NTUA headquarters was located in a building built in the early 1960s. The

project build started in the fall of 2016 and was completed in the fall of 2018. The NTUA staff - numbering

more than 300 – started moving in Feb. 2019. A cafeteria was added to allow staff to remain on campus during lunch hours. By consolidating offices NTUA safes time and operates more efficiently.



Water Systems and Water Well monitoring throughout service territory



NTUA distributes water from regional wells for most of the Navajo Nation, except where water is purchased from Farmington, N.M., for northern Navajo communities and the city of Page, Arizona, for some western Navajo communities. NTUA adheres to the federal Safe Drinking Water Act (SDWA). NTUA is required to monitor public water supplied systems on a monthly basis for bacteriological contaminants, and quarterly or annually for chemical and radiochemical contaminants in drinking water. NTUA conducts and analyzes routine water tests on all NTUA maintained and operated water system(s).

On an annual basis, the SDWA requires NTUA to inform customers of the quality of their drinking water. NTUA meets this federal requirement by issuing a Consumer Confidence Report (CCR) every July. These CCR's serve as a summary of the previous year's water quality; in short, the CCR is like a "Report Card".

Starting in January, the NTUA Environmental Compliance and Laboratory Department reviews all the previous year's bacteriological, chemical, and radiochemical sampling data for 90 water systems. If there was a positive result of bacteriological contaminants at a water system or an exceedance of an MCL (Maximum Contaminant Level), it is reported in this CCR. NTUA also explains the health effects of these contaminants. Copies of these reports are available on the website - www. ntua.com

Choice NTUA Wireless Broadband Expands and Reaches More Communities

t was another good year for Choice NTUA Wireless as the goal to provide high speed internet and mobile phone services continues to grow. The increase was largely due to word of mouth, or customers/residents sharing news that their areas now have broadband. While broadband numbers multiplied, Choice NTUAW also focused on improving mobile phone devices and expanding coverage.

After three years of not being able to break the 1,200 broadband customer plateau, 2019 ended with approximately 4,000 customers. During the year, Choice NTUAW also installed CBRS (Citizens Broadband

Radio Service) in some areas, which improved service speeds and allowed for higher capacity. The overall strategy includes finding broadband solutions for small businesses, tribal offices, government agencies, enterprises, schools, colleges, hospitals, health care providers and public safety entities.



Choice NTUA Wireless focused on Tele-Medicine Communication Advances

N TUA Wireless worked closely with St. Michaels Clinic to create a high-speed fiber optic internet to transfer ultrasound scans. This allows for early detection of diabetes and peripheral artery disease (PAD). The clinic was able to work with the physicians at Modern Vascular and together they developed a treatment plan for patients. Left untreated, diabetes can lead to PAD, decreased blood flow to feet and limbs, and eventually require amputations.

In addition to ultrasound scans and onsite lab work, the St. Michaels Clinic is also working to set up video calling via Skype for people to talk with their doctors in Phoenix or Flagstaff.



The ability to telecommunicate led the St. Michaels Clinic's sister clinic in Sanders, Ariz., to sign up for internet service with NTUAW. Because NTUAW provides a fiber-optic solution with unlimited bandwidth, the St. Michaels Clinic is able to work with doctors in Phoenix and Flagstaff to bring these health care services to the Navajo Nation.

Choice NTUAW Sets up Service for registering Voters in San Juan County Utah

Choice NTUA Wireless was recognized for Outstanding Service to communities by the National Competitive Carrier Association. The award is for delivering broadband to several locations to help Navajo residents in San Juan County, Utah, register to vote. The end result was that for the first time in

> history, The majority of the San Juan County Commissioners elected are Navajo Nation citizens.

The project started when the Navajo Nation Human Rights Commission approached Choice NTUAW to



Michael Prior, CEO and Velena Tsosie, DGM-NTUAW



explain the voting registration challenges faced by Utah Navajo residents. The commission planned a series of voter registration events to get the Navajo residents of San Juan County re-registered. One of the requirements was for the commission to have access to broadband and Google Earth.

At the time there was no broadband access at any of the venues where 12 of the registration events were to take place. With only one day notice, Choice NTUAW went to each venue and installed free broadband and WiFi so residents could get registered. Technicians were stationed at each event to make sure there were no issues with the service. Services like this are why Choice NTUA Wireless was created.

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Scholarship program welcomes Choice NTUA & ATN as partners awarding \$178,000 in 2019

N^{TUA} proudly announced \$174,000 in 2019-2020 scholarship awards for college/university bound students. That includes a \$20,000 contribution from Choice NTUA Wireless (NTUAW) and ATN International, Inc. (ATN). Each year NTUA offers Navajo students an opportunity to apply for scholarships for fields of study related to the multi-service utility industry. This year NTUA welcomed new partners - NTUAW and ATN. Combined, this new partnership will award 90 students.

The scholarship program has always been a solid commitment Choice NTUA Wireless and ATN understood enough to join by giving back and helping families support their children who are seeking to advance their educational endeavors.

This year, the NTUA Scholarship program awarded 90 students out of 171 applicants. The regular award is up to \$2,000 distributed over two semesters, while the enhanced award is \$2,500 and includes a paid internship with NTUA.

Total NTUA Scholarship Awarded \$1.5 million in 12 years to 792 students

In the past 12 years, NTUA has awarded \$1.5 million equaling 792 scholarships. NTUA awarded college scholarships for students interested in fields of study related to the utility industry, including engineering, business management, chemistry, information technology and accounting/finance. NTUA encourages students to apply each year with the hope that students consider returning to the tribal enterprise upon completion. NTUA also offers college students internships to give them hands-on experience in the utility industry.

NTUA SCHOLARSHIP AWARDS 2010 \$118,500 for 81 students 2015 \$110,450 for 82 students 2011 \$89,250 for 80 students 2016 \$143,500 for 83 students 2012 \$87,750 for 55 students 2017 \$139,250 for 74 students 2013 \$80,000 for 46 students 2018 \$137,500 for 73 students 2014 \$67,750 for 43 students 2019 \$178,500 for 90 students Total Scholarship Awards provided in 2008-2019: \$ 1,234,200.00 Total Internships provided in 2008-2019 for 73 students: \$ 295,000.00 **Overall NTUA Educational Investment from 2008 - 2019:** \$1,529,200.00

High School Sportsmanship Awards honor student dedication on and off the Basketball courts

NTUA and partner Choice NTUA Wireless continue to spell out the meaning of Sportsmanship by honoring regional athletes during the regional playoff season. The goal of the NTUA Sportsmanship Award is to enrich athletes, encouraging them to place academics high and be role models on and off the court. Selections are based on teacher/coach nominations. Students must maintain a high GPA and must demonstrate integrity at their schools and communities. The awards are presented at regional and district playoffs before thousands of basketball fans.



Customer Appreciation Days & Chapter Outreach

During the mid-year, district offices open their doors to spend a day with customers during Customer Appreciation Days. This event allows customers to meet the people who provide utility services. Throughout the year, NTUA districts also meet with customers during community meetings called Customer Outreach. The gatherings are part of an overall customer education program to generate and foster a better understanding of NTUA and its operations.



Extending helping Hands to communities and public events

Employees respect the Navajo teaching known as Ke' and are prepared to help as part of our community involvement. Employees participate in a variety of events and other fund-raising activities, which often results in volunteerism. When people say Ahe'hee' to our employees, we know it expresses deep gratitude. We accept that appreciation knowing it's part of our



mission to help support communities. At NTUA we believe in c o m m u n i t y; therefore, we are community. This has always been our way at NTUA.



Holiday Military Care Packages sent to Military Personnel

E very holiday season, the Human Resources Division organizes the campaign, and fill the packages of non-perishable supplies to send to military personnel stationed throughout the world. In 2019, the HR team packaged and sent 48 Holiday Care Packages to military service personnel serving either stateside and throughout the world. The packages went to 13 states and 8 countries, such as - Afghanistan, South Korea, Africa, Japan, Kuwait, Italy, and Germany.

"Good afternoon! I would just like to extend my sincere gratitude to you & your staff. My son received his Military Care Package today & it made his day. I am most definite that all military service men & women who receive your Care package are just as thrilled & excited to receive one.

Thank you for hosting this for our precious family members serving to protect us. Ahehee'III" - frem a Prend Wibitary Mem. Navajo Tribal Utility Authority An Enterprise of the Navajo Nation

2019/2020 Financials













NAVAJO TRIBAL UTILITY AUTHORITY (A Navajo Nation Enterprise)

Statements of Revenues, Expenses, and Changes in Net Position

Years ended December 31, 2018 and 2017

Operating revenues:		
Electric	\$ 101,251,691	85,367,876
Gas	10,994,416	13,219,893
Water	20,643,460	19,930,652
Other	9,973,406	7,843,657
Wastewater	4,677,675	4,591,864
Photovoltaic	193,956	193,164
Gross operating revenues	147,734,604	131,147,106
Less (recovery of) provision for bad debts	(118,021)	121,746
Total operating revenues, net	147,852,625	131,025,360
Operating expenses:		
Electricity, gas, and water purchased for resale	53,567,644	45,309,108
Operation and maintenance	25,757,509	24,379,751
Administrative and general	24,733,692	22,284,190
Customer accounts and sales	3,471,628	3,046,952
Provision for depreciation and amortization	26,230,170	23,444,888
Total operating expenses	133,760,643	118,464,889
Operating income	14,091,982	12,560,471
Nonoperating revenues (expenses):		
Interest expense	(9,270,133)	(6,784,360)
Decrease in fair value of investments	(14,437)	(57,179)
Merchandising, jobbing, and contract work, net	292,164	75,704
Allowance for funds used during construction	53,032	253,850
Other, net	884,540	344,422
Investment and interest income	4,309,411	4,184,737
Income from investment in joint venture	2,443,657	5,940,951
Total nonoperating revenues (expenses)	(1,301,766)	3,958,125
Change in net position	12,790,216	16,518,596
Net position at beginning of year	180,079,100	163,560,504
Net position at end of year	\$ 192,869,316	180,079,100

NAVAJO TRIBAL UTILITY AUTHORITY (A Navajo Nation Enterprise)

Revenues, Expenses, and Changes in Net Position Data by Type of Service

Year ended December 31, 2018

	Electric	Gas	Water	Wastewater	P	Total
Gross operating revenues Recovery of bad debt	\$ 111,225,097 65,502	10,994,416 9,442	20,643,460 32,361	4,677,675 9,465	193,956 1,251	147,734,604 118,021
Total operating revenues, net	111,290,599	11,003,858	20,675,821	4,687,140	195,207	147,852,625
Operating expenses: Electricity, gas, and water purchased for resale Operation and maintenance	48,509,649 12,432,772	3,928,901 2,658,616	1,129,094 8,574,549	1.714,649	376.923	53,567,644 25,757,509
Administrative and general Customer accounts and sales Provision for depreciation and amortization	13,551,074 1,711,916 18,213,455	2,014,879 271,012 1,228,976	6,888,830 1,127,523 4,630,334	2,012,474 334,577 1,633,976	266,435 26,600 523,429	24,733,692 3,471,628 26,230,170
Total operating expenses	94,418,866	10,102,384	22,350,330	5,695,676	1,193,387	133,760,643
Operating income (loss)	16,871,733	901,474	(1,674,509)	(1,008,536)	(998,180)	14,091,982
Nonoperating revenues (expenses): Interest expense Decrease in fair value of investments Merchandising, jobbing, and contract work, net Allowance for funds used during construction Other, net Investment and interest income Income from investment in joint venture	(7,633,558) 94,224 119,094 44,437 1,522,503 2,443,657 2,443,657	(100,678) (102,675) (20,598) 4,031 (353,670) 62,459	(785,858) (6,030) 93,529 3,529 (44,361) 921,987	(740,850) 78 104,076 520 (155,063) 853,084	(9,189) (3,49) (3,937) (3,937) (84,869) 309	(9,270,133) (14,437) 292,164 53,032 884,540 4,309,411 2,443,657
Total nonoperating revenues (expenses)	(938,071)	(511,131)	183,242	61,845	(97,651)	(1,301,766)
Change in net position	15,933,662	390,343	(1,491,267)	(946,691)	(1,095,831)	12,790,216
Net position at beginning of year Change in working capital provided by (to) other services	69,346,094 (2,602,641)	16,732,749 (2,170,227)	69,754,288 (2,356,519)	23,901,993 4,961,915	343,976 2,167,472	180,079,100
Net position at end of year	\$ 82,677,115	14,952,865	65,906,502	27,917,217	1,415,617	192,869,316

2020 Total Capital Budget



285,000

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122,523,694

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Total

Budget Code

2,554,088

44,513,530 13,916,760 13,994,206

\$ \$ \$ 197,787,278

Total \$

Cash Mgmt/Budget	11/12/2019
Prepared by: C	Date Prepared:

2020 Total O&M Budget



8,968,320

23,263,479

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Total \$ 158,418,756

10,222,862 60,393,000 256,100

55,314,995

Total

11/12/2019

Approved 2020 Budgets OM and Capital (Pie Chart) (002)

Prepared by: Cash MgmtBudget

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	Elect	Electric Summer		Winter	Gas !	Electric Winter Gas Summer	Gas	Gas Winter	Water	Waste Wtr	Tax Rates
Average NTUA Usage		390		580		20		65	4,400	4,400	
		kWh		kWh		Therms		Therms	Gallons	Gallons	
									5/8" Meter	5/8" Meter	
NTUA	s	34.61	\$	48.67	\$	16.63	\$	37.72	\$ 31.75	\$ 17.06	6.0%
Page		33.24		46.39		16.87		32.32	17.42	28.58	7.3%
Farmington		45.79		64.81		23.65		50.18	18.00	17.17	8.3%
Gallup		46.92		69.21		23.65		50.18	29.89	20.38	6.7%
Flagstaff		42.90		58.00		16.87		32.32	34.10	20.55	9.4%
Winslow (Tuba City)		42.90		58.00		16.87		32.32	27.76	34.17	7.3%
Blanding, UT		46.07		65.48		17.80		57.85	27.00	22.50	3.6%
Jemez Mountain (Torreon)		53.55		72.81							6.0%
Cont Divide (Crownpoint)		60.55		78.60							6.0%
RMP - Utah (Aneth - subject		40.51		60.77				1			6.0%
to RMP Rates until 2021)							3				
Average Rates	ş	44.70 \$	Ş	62.27 \$	Ş	18.90 \$ 41.84 \$	Ş	41.84	\$ 26.56	\$ 22.92	

Navajo Tribal Utility Authority An Enterprise of the Navajo Nation

2019 Year End Utility Construction Projects







DILKON	KAYENTA	TUBA CITY
Total Customers: 3	Total Customers: 3	Total Customers:
Sub-Total: \$2,937,375.60	Sub-Total: ^{\$} 823,637.23	Sub-Total:
LOCATIONFAMILIESBirdsprings.1Little Singer School1Little Singer School.1Temp. Svc (Existing School)2Little Singer School.2Temp. Svc (Job Trailers))1Little Singer School.1(on site)1	LOCATION FAMILIES ▲ADOT Shonto Streetlighting1 ▲OEHE NA-12-Z62/E111 ↓ Upgrade 1-Ph to 3-Ph Stepdown Substation ▲OEHE NA-12-Z62/E111 Manymules Booster Station ▲OEHE NA-12-Z62/E111 Manymules Booster Station ▲OEHE NA-12-Z62/E111 NA-12-Z62/E111 ↓ Ph to 3 Ph Conversion ▲OEHE NA-13-XB41 ▲OEHE NA-13-XB41 Garnet Ridge Booster Station	LOCATION FAMILIES

Navajo Tribal Util	ity Authority - Electric	Systems Division
2019 NAV	AJO HOUSING A	UTHORITY
	PROJECTS	
and the second and th		PROJECTS:
KAYENTA	DCK	26 Projects 157 Families
		SUDGET: \$628,456.59
TUBA CITY CHINLE	No. 1	INITIAL TARGET
FT. DEFIANCE	ROWNPOINT 2	INITIAL TARGET: 7 Projects, 113 Families
		INITIAL BUDGET
DILKON	26 Total Projects:	\$359,062.50
Note: A=Carry-Over from 2018	8 - Complete 0 - In Progress	
	18 - Pending	
CHINLE	FORT DEFIANCE	SHIPROCK
Total Families: 3	Total Families: 46	Total Families: 20
Sub-Total: \$49,897.74	Sub-Total: \$73,236.11	Sub-Total: \$167,668.70
LOCATION FAMILIES	LOCATION FAMILIES	LOCATION FAMILIES
▲Ganado2 Scattered	▲ Window Rock	Beclabito1 Scattered
▲Nazlini1 Scattered	▲Lupton1 Scattered	▲ Newcomb
		Nenahnezad2 Veteran Scattered
		▲ Nenahnezad1 Scattered
		Sanostee1 Scattered
		Shiprock4 Scattered
		Teecnospos1 Scattered
DILKON	KAYENTA	TUBA CITY
Total Families: 21	Total Families: 26	Total Families: 41
Sub-Total: \$84,205.14	Sub-Total: \$18,610.84	Sub-Total: \$234,838.06
LOCATION FAMILIES	LOCATION FAMILIES	LOCATION FAMILIES
▲Dilcon1 Scattered	▲Kayenta	Bodaway / Gap1 FBFA Scattered
▲Klagetoh	Navajo Mountain1 Scattered	▲ Coppermine1 FBFA Scattered
		Kaibeto
		Tuba City1 FBFA Scattered

as of 1/9/2020



▲=Carry-Over from 2018

DILKON Total Camilian: 100

Total Families	. 122
Sub-Total: \$968,	,418.16
LOCATION	FAMILIES
▲Birdsprings Ph III	

Dir dopringo i ni m	ł.
Dilkon John's Draw	
Greasewood Springs21 Antelope Trail	
✓Indian Wells10	
Salt Seep Springs	
▲Indian Wells Scattered5	i
▲Klagetoh Salt Springs South9	1
▲Leupp North Grand Falls25	1
▲Teesto Scattered4	ł
▲Wide Ruins Boggy Lake	Ē
Whitecone Scattered5	i

FORT	DEF	IAN	CE
------	-----	-----	----

Total Families: 27 Sub-Total: \$157,447.08

LOCATION	FAMILIES
▼Houck Scattered	6
▲Tohatchi Red Willow Farm	1
Tohatchi Scattered Ph III	4
Sawmill Scattered	
Tse'si'Ani'(Lupton) Scattered	9

KAYENTA Total Families: 177

Total Families. 177	
Sub-Total: \$833,089.3	7
LOCATION	FAMILIES
▲Chilchinbeto Asaayi/Down Trail	20
✓Navajo Mountain Rainbow Plateau	17
▲Navajo Mountain Scattered	9
▼Oljato Scattered	1
▼Shonto South - Phase II	
▼Ts'ah Bii Kin Electrification Initiative	32
Kayenta CombRidge/El Capitan	24
Dennehotso Scattered	25

SHIPROCK

Total Families: 73 Sub-Total: \$631 254 34

Sub-10tal: *631,254	.34
LOCATION	FAMILIES
Aneth RMP Scattered	6
Aneth Scattered -Phase I	I26
Aneth Scattered - Phase	III5
▼Teec Nos Pos Scattered	6
▼Teec Nos Pos Four Corners Monument	
Teec Nos Pos North Hwy 160	
Two Grey Hills Scattered	2
Sweetwater 3 Ph Chapter Complex	1

TUBA CITY

Total Families: 78 Sub-Total: \$361,090.81

Oub 10tul. 001,000	
LOCATION	FAMILIES
▼Kaibeto Scattered (No.2)	18
▲Kaibeto Scattered (No.1)	27
▼Tonalea Wildcat Peak - Phase II	23
▲Coppermine Scattered - Phase V	<mark>10</mark>



CROWNPOINT Total Families: 0 Sub-Total: ^{\$} 0		Total Families: 137 Sub-Total: \$216,521.56		SHIPROCK Total Families: 9 Sub-Total: \$29,654.91	
LOCATION	CUSTOMERS	LOCATION CUSTOMERS		LOCATION	<u>CUSTOMERS</u>
		Fort Defiar AZ 12-302	NCE	Shiprock N NM 15-41C	HA9 Phase 2
		Nolen Nels	on1		
			ock54 Nodernization		
	2		ock45 Nodernization		

as of 12/31/2019



** Mainline complete, pending building construction.

Tuba City Laundromat.....1 Barney Enterprises

C	R	0	W	N	Ρ	0	IN'	Γ

Total Families: 2 Sub-Total: \$19,413.60

LOCATION CUSTOMERS Crownpoint NTU......1

Veterinary Clinic Crownpoint1

Wellness Center

FORT DEFIANCE

Total Families: 0 Sub-Total: ^{\$}0 LOCATION CUSTOMERS

SHIPROCK

Total Families: 3 Sub-Total: \$25,847.99 LOCATION CUSTOMERS IHS Gas Line1 Reroute

▲Shiprock-Nonprofit.....1 Housing Community Center
SGS Navajo Mine.....1 Laboratory Facility



1823 and 1824

NTUA HQ and UOC....2

Note: A=Carry-Over from 2018

KAYENTA

CHINIE

CHINLE
Total: 20, Sub-Total:\$8,971,650
LOCATION PROJECTS
Chilchinbeto
Chinle WTP Ph II 1
Chinle -Garcia BS PRV w/ Vault 1
Chinle Head Start -SLWL 2" 1
Chinle Nursing home SLWL 8" 1
Chinle N27, N7, N105
Cottonwood
Ganado Re-Chlorination
NTU Classroom WL 6", 8" 1
Hard Rock PRV w/Vault 4
Kinlichee replace controls
Lower Greasewood WTP1
Nazlini
Kinlinchee PRV w/Vault 1
Tselina South Tank PVC1

CROWNPOINT

Total: 17, Sub-Total: 5	1,212,910
LOCATION F	ROJECTS
Crownpoint Wellness C 6" WL Construction	Center1
Crownpoint Watering Point	nt1
Counselor @Nickle Mesa Replace PVC Line Erosion	2 1
Huerfano, PRV w/vaults	3
Mariano Lake BIA N11 Xir	ng 6"4"2"1
Nageezi PRVs w/valts 5 e	a5
Pinedale BIA N7054 Xing	
South Ojo Encino - PRV	w/Vault., 1
Thoreau Repl controls wells, boost	er & tank
Thoreau JW Camp Booster w/building & elec	

129 Total Projects: 19 - Complete 60 - In Progress 50 - Pending

Navajo Tribal Utility Authority

Water Capital Projects Year End

2019 W/WW ENGINEERING DEPARTMENT

DILKON

Total: 13, Sub-T	otal: ^{\$} 9,790,045
LOCATION	PROJECTS
Bird Springs BIA	V71 Xing1
Little Singer Scho	
Lower Greasewo	
Lower Greasewo	od -WTP 1
Lupp - PRVs w/valt 5	ea5
T i AL	1
Twin Arrows - Town	er 5820 1
White Cone Booster w/building Twin Arrows	
Travel Plaza	

FORT DEFIANCE

	No. of the second se	
LOCATION	Sub-Total: \$3,369,769 PROJECTS	L
Crystal NM	Rt 9603 1	
	ce	-
Houck Replace Co	ntrols well,booster tanks	E
Lupton Replace/ins	tall tank controls	E
MCRD Cou -WL Road Cru "Navajo AZ, E	nty Road 55	N
	Building SLWL 8" 1	T
Sanders	sing, SLWL 2°-1°3 	
-upgrades, (and electric:		
Slick Rock	A21 controls, SCADA, building al system	٦
Twin Lakes	upgrade1	L
Window Ro	ock circle Dr upgrade 1	C
K	AYENTA	
	Sub-Total: \$816,340	E
LOCATION	PROJECTS	E

PROJECTS Chilchinbeto.....

-Yellowhair booster w/bulding & elec.

PROJECTS: 129 Project BUDGET: \$35,427,595

INITIAL TARGET: 102 Projects INITIAL BUDGET: \$32,615,537

4

RED MESA

Sub-Total: \$2,542,021 Total: 10,

I OCATION	PROJECTS	è
IUUAIRAN	PRODUCE LC	

LUVATION
Aneth
-Water Treatment Plant
-Upgrade PRV w/vault
-Upgrade PRV & AV w/plumbing
-NHA Tie in
Reclahito Rooster #3

Seclabito Booster #3 Remove existing underground booster pump w/nuematic tank and install new pump

East of Sweetwater WL bore 1

.....2 Montezuma Creek Treatment Plant for Well 1, 2 &3

TeecNospos AZ PVRs w/vaults ... 2

SHIPROCK Sub-Total:\$3,082,800 Total:21, OCATION PROJECTS2 Cove. -N. Pump house PRV w/Valt

-PRV w/Vault Dorothy Joe Beclabito PRVs w/valts 3ea......3

Burnham HWY 3711 Chlorine inj building with elec serv

DZ (8 mi of tank site) 1 Chlorine inj building with elec serv

Oaksprings, RT631 PRV w/Vault
Rattlesnake
NAPI Bore 300' HDPE1
Shiprock7/1
-Farm A-Lillie Joe -PVC pipe, gate valve -Farm B-Silas Camp - PVC and PE
-Farm B -S. Lawrence Garnenez -PE pipe, curb stop
-Frankin Village -PE w/meter can -East Gallup PVC pipe, gate valve casing
-Express Store-PE Pipe, Curb stop -Cortez Tank

-OUTEZ TATIK	
Toadleana PRV's w/vault	1
Upper Fruitland	1
ARV's w/vault & tap	

TUBA CITY

Total: 7,	Sub-Total: \$62,192
LOCATION	PROJECTS
Hard Rock P	RV w/Vaults4
	alth Care, SLWL 2"2
Tuba City W	vtp1



- -10 master meter w/vaults
- -Replace 50 existing well meters with . new SCADA/AMI meters
- -Major replacements of water system components
- -Replace/Repair RTU at var locations -Storm damage replacement of Water system components
- -Storm damage replacement of Water control system components
- -Replacement various types of pump/ motors w/in water system

-Storage Tank Renovations -Well renovations

> as of 12/31/2019 by A.Toledo

Navajo Tribal Utility Authority		
2019 W/WW ENGIN	EERING DEP	ARTMENT
Wastewater Cap	ital Projects	Year End
TUBA CITY CHILE CHILE CHILE CHILE CHILE CHILE CHILE 53 Total Projects:	PROJECTS: BUDGET: \$1	7,663,334
Note: ▲=Carry-Over from 2018	INITIAL TARGE	
CHINLE DILKON	KAYENTA	TUBA CITY
Total: 13, Sub-Total: \$6,055,000 Total: 2, Sub-Total: \$260,000	Total: 5, Sub-Total: \$1,500,000	Total: 7, Sub-Total: ^{\$} 2,050,000
LOCATION PROJECTS LOCATION PROJECTS	LOCATION PROJECTS	LOCATION PROJECTS
Chinle 1 Navajo AZ 1 Flow Capacity Expansion WWTP Lift Station 1 Chinle Head Start, SLWWL 4" 1 Twin Arrows Travel Plaza 1	Kayenta WWTP	Coalmine
Chinle WWTP Lift Station	Req.	Lechee
Chinle Lagoon PS&D	HWY 163 ADOT1 10" SL Steel Casing Lowering	-WWTP Liftstation Wet Well, Pumps, Controls SCADA & Gen
Chinle Nursing Home SLWWL 8" 1	Desert Meadows, SLWWL 8" 1	Tuba City
Chinle WWTP1	Shonto, WWTP Lift Station 1	-WWTP -WWTP Inf/ Effflow meters with
-Inf/Eff flow meter wpars flume repl	Kayenta Headworks 1	parshall flume replacement-
Chinle N27, N7, N105 1 -WWL Road Crossing PVC Steel Casing		NPDES permit Req. -400' of 18" steel Bridge wash crossing, LEAKING.
Ganado Total Retention1		TC Health Care2 -sLWWL4
		Process, Charles and

Steel Casing
Ganado Total Retention
Ganado WWTP 1
-Inf/Eff flow meter wpars flume repl Many Farms WWTP Lift Station 1
NTU Classroom SLWWL 4", 8"
Pinon 1 -Total Retention Expansion
Pinon WWTP

CROWNPOINT		
Total: 4,	Sub-Total: \$260,600	

LOCATION	PROJECTS
lyanbito -WWTP liftstation w -SCADA & Gen.	vet well, controls
Jones Ranch Lag -Replacing 360' of	oon
Pindale Lagoon	
Crownpoint Wellr -8" Sewer Line	ness Center., 1

FORT DEFIANCE Total:9, Sub-Total:\$363,280

LOCATION	PROJECTS
Coyote Canyon -WWTP Liftstation -Controls SCADA	Wet Well, Pumps, & Gen
Fort Defiance -1800' of 8" DI Bric 60' of 8' BI Pipe w/	ge wash crossing,
Window Rock	1
NTUA HQ Building -SLWWL 8"	1
NTUA Housing SLWWL 4" - 8"	
Red Rock Berms around lago	
Sawmill -WWTP Liftstation Controls SCADA 8	Wet Well, Pumps,

Total: 8,	Sub-Total:\$5,475,000
LOCATION	PROJECTS
parshall fl NPDES p -WWTP Dr -WWTP Pu drying bed -Digester S -High lift pu	epairs f/ Effflow meters with lume replacement- permit Req. ying sludge bed valves urchase new valves for the

SHIPROCK NAVAJO NATION

Total: 5,	Sub-Total: ^{\$} 1,320,000
LOCATION	PROJECTS
-Miscellane compone -Storm Dar waste-wa -Replacem pump/me	nage replacement of ater systems ent of various types of

As of 12/31/2019 by A. Toledo



Contact List

Navajo Tribal Utility Authority An Enterprise of the Navajo Nation www.ntua.com • 928-729-5721 • 1-800-528-5011

HEADQUARTERS

P.O. Box 170, Fort Defiance, Arizona 86504 Telephone Number: 928-729-5721 Toll Free: 1-800-528-5011 Fax Number: 928-729-2135 www.ntua.com

General Manager	Walter W. Haase, P.E.
General Counsel	Arash Moalemi
General Manager – Choice NTUA Wire	eless Clyde Casciato
Deputy General Manager	Rex Kontz
Assistant Manager/DGM Office	Rayni Nelson
Deputy General Manager-EISD	Srinivasa Venigalla
Chief Financial Officer	Thomas Nelson
Deputy Chief Financial Officer	Gerard Curley
Communication System Manager	
Electric Systems Director	Lester Lee
Government and Public Affairs Manage	er Deenise Becenti
Human Resources Manager	Rowena Benally
IT Manager	Savoy Yazzie
Transportation & Equipment Manager .	Bryno Shirley

Chinle District Office

P.O. Box 549, Chinle, Arizona 86503

- Customer Service Supervisor Rhonda Lomakema

Crownpoint District Office

- P.O. Box 1825, Crownpoint, New Mexico 87313
- District Manager
 Paula Hoylan
 Andrea Nam

Dilkon District Office

HC 63 Box D, Winslow, Arizona 86047

- Customer Service Supervisor Elizabeth Yazzie

Fort Defiance District Office

P.O. Box 587, Fort Defiance, Arizona 86504

District Manager Paula Holyan
 Office Supervisor Ilene Noble
 Field Superintendent Wendell Damon
 Customer Service Supervisor Cecelia Largo-Nez

Kayenta District Office

P.O. Box 37, Kayenta, Arizona 86033

District Manager	Vircynthia Charley
Office Supervisor	Renee Sands
Field Superintendent	Melissa Parrish
Customer Service Supervisor	Patricia Watchman

Red Mesa Sub-Office

P.O. Box 1749, Shiprock, New Mexico 87420

District Manager	Dale	Luna
------------------	------	------

Shiprock District Office

P.O. Box 1749, Shiprock, New Mexico 87420

- Field Superintendent......Herbert Beyale, Jr.

Tuba City District Office

P.O. Box 398, Tuba City, Arizona 86045

District Manager	Alicia Richards
Office Supervisor	Gaylda Tso
Field Superintendent	Chester Whiterock
Customer Service Supervisor	Brandon J. Begay

Office Hours

District: 7:00 a.m. to 6:00 p.m. (Mon.-Thu.) 7:00 a.m. to 5:00 p.m. (Fri.) Sub-offices: 8:00 a.m. to 5:00 p.m. (Mon.-Fri.)

After Hours Outage Reporting - Utility Operations Center : 1-800-528-5011

www.ntua.com Navajo Tribal Utility Authority is also on 📻

Navajo Tribal Utility Authority An Enterprise of the Navajo Nation
An Emerprise of the Navajo Nation

	January Sunday Monday Tourday Wednesday Thursday Manalifees Sunday Monday Tourday Wednesday Thursday Miday Schedary							February Sunday Manday Tuesday Wednesday Thuraday Thiday Saturday								Ma	arc	h	First Cry of English Wóózhch' (jád Thursday Miday Saturday					
	Sunday	Monday	Tuesday	New Year's Day	2	3	Safurday	NXXX I	Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday	NON.	<u>Sunday</u>	Monday 2	3	4	Thursday 5	6	Solurday	
	5	6	7	8	9	10	11		2	3	4	5	6	7	8		8 Daylight Saving	9	10	11	12	13	14	
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	19	Martin Luther King, Jr. Day	21	22 NTUA 61- Anniversary	23	24	25		16	17	18	19	20	21	22		22	23	24	25	26	27	28	
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	5	6	7	8	9	10	11		3	4	5	6	7 National Day	8 NN Police Officer Day	9	W W	7	8	9	10	11	12	13	
	12	13	14	15	16	17	18 Astional Lineman Appreciation Day		10 Mother's Day	11	12	13	14	15	16 Armed Forces		14 Plag Day	15	16	17	18	19	20	3
	19	20	21	222 Administrative Professionals and Earth Day	23	24	25		17	18	19	20	21	22	23		21 Father's Day	22	23	24	25	26	27	
	26	27 NN Sovereignty Day	28	29	30				24 31	25	26	27	28	29	30	-	28	29	30					
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🔫 Communications 🤫 Electric 🤫 Natural Gas 🤫 Renewable Energy 🤫 Wastewater 🔫 Water 🤫

P.O. Box 170, Fort Defiance, Arizona 86504

928-729-5721 🕲 1-800-528-5011 🥲 www.ntua.com 🤍 😭 🗾

Navajo Tribal Utility Authority Office Locations

Chinle Crownpoint Dilkon Fort Defiance Kayenta Nageezi Shiprock Red Mesa Tuba City

